



Qualifications

Brett Russell

**Managing Director
RHVC**

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Location: 803 Goodrich Peak Street
Erie, Colorado 80516

Professional Summary

Brett Russell brings over 25 years of experience in hospitality consulting with projects that have spanned operations at extended-stay hotels to appraisals for all classes of hotel properties, including high-profile domestic and international assets.

Brett has significant expertise in assessing and valuing exceptionally complex proposed and existing assets, with a strong focus on mixed-use resorts that include ski, golf, beach, or residential components. Based in Denver, Colorado, he has unique knowledge in evaluating ski resorts and related ski village accommodations and is considered an authority on lodging in these destination markets. Over the past 3 years, Brett has been the lead hotel consultant for a major ski resort operator and owner here in the US. This consulting work focuses on the balancing of hotel and residential product within ski resort villages as well as brand scale, room count, meeting space, and other amenities recommendations based on demographic and visitor data.

Using a highly collaborative client approach, together with his ability to leverage the power of his industry contacts and resources on behalf of complex, multi-faceted projects, Brett provides clients the potential to realize their vision with a thorough analysis and highly accurate valuation.

His strong industry reputation and credibility has also led to participation in numerous large, complex public-private development deals. Involving various city officials, private development teams, hotel owners, and Wall Street/Fortune 500 lenders, these projects are closely reviewed and highly detail-oriented relative to most hotel appraisals and hotel development projects. Public-private projects to date have included convention center headquarters hotels and standalone meeting and conference hotels.

Brett also works extensively with CMBS lenders. CMBS projects can involve all levels of hotels and often feature multi-unit portfolios of hotel properties. CMBS lenders particularly appreciate Brett's collaborative and patient operating style, given the sometimes-iterative process these projects involve. His credibility within this lending segment has led to a highly loyal client base who trust Brett's advice and consulting expertise.

Brett has also authored numerous publications on resort markets, valuation, lodging and development. In addition to hospitality consulting, Brett brings real world development expertise from his development of several commercial buildings in the Denver Metro Area.

Education

University of Mount Union

- Information Systems and Business Studies

Colorado State University

- Bachelor of Science – Marketing & Business

Appraisal Institute Qualifying and Continuing Education

- | | |
|---|--|
| • <i>Certified General Appraiser Classes Completed:</i> | • <i>Laws and Regulations for California Appraisers</i> |
| • <i>NCRE-200 Registered Appraiser</i> | • <i>Appraisals of Self-Storage Facilities</i> |
| • <i>NCRE-202 Standards and Ethics</i> | • <i>Small Hotel/Motel Valuation</i> |
| • <i>NCRE-204 Basic Appraisal Application</i> | • <i>Condominiums, Co-ops, and PUDs</i> |
| • <i>NCRE-304 Complex Appraisal Application</i> | • <i>Mandatory New Mexico Class</i> |
| • <i>NCRE-209 Small Residential Income</i> | • <i>Introduction to Legal Descriptions</i> |
| • <i>NCRE-211 Certified Residential</i> | • <i>Real Estate Finance Statistics and Valuation Modeling</i> |
| • <i>NCRE-215 Appraisal Principles and Advanced Applications</i> | • <i>Comparative Analysis</i> |
| • <i>NCRE-310 Basic Income Capitalization</i> | • <i>Green Building Concepts for Appraisers</i> |
| • <i>General Market Analysis and HBU</i> | • <i>Forecasting Revenue</i> |
| • <i>Report Writing</i> | • <i>NC Trainee Supervisor Class</i> |
| • <i>Business Practices and Ethics</i> | • <i>Advanced Market Analysis & HBU</i> |
| • <i>Advanced Income Capitalization</i> | • <i>Basic Hotel Appraising</i> |
| • <i>Fundamentals of Separating Real, Personal Property, and Intangible Business Assets</i> | • <i>Advanced Concepts</i> |
| • <i>Land & Site Val</i> | • <i>Advanced Hotel Appraising</i> |
| • <i>Income Approach Case Studies for Commercial Appraisals</i> | • <i>Land and Site Valuation</i> |
| • <i>Commercial Land Valuation</i> | • <i>Quantitative Analysis</i> |
| • <i>Uniform Appraisals Standards for Federal Land Acquisitions (Yellow Book)</i> | • <i>California Law</i> |
| • <i>California Elimination of Bias and Cultural Competency for Appraisers</i> | • <i>Conservation Easements</i> |
| | • <i>Appraisal of Fast-Food Facilities</i> |
| | • <i>Biennial USPAP Updates</i> |

Employment Experience

- | | | | |
|---|----------------|---|-----------------|
| - | 2023- Present | RHVC
<i>CEO/Founder</i> | Denver, CO |
| - | 2022 - Present | LW Hospitality Advisors
<i>Managing Director</i> | Denver, CO |
| - | 2001 - 2022 | HVS/US Hotels Appraisals
<i>Managing Director - Denver</i> | Denver, CO |
| - | 2000 -2001 | Evoke Communication Systems
<i>Operations Analysis</i> | Louisville, CO |
| - | 1998 - 2000 | Tharaldson Hotels
<i>Bench Manager & Pre-Opener</i> | Westminster, CO |
| - | 1996 - 1998 | Tharaldson Hotels
<i>Assistant General Manager & Bench Manager</i> | Canton, OH |

Accreditations & Affiliations

- **Certified General Real Estate Appraiser**
 - Permanent Licensure in Colorado, New Mexico, Arizona, Utah, Oklahoma, and California

Professional Speaking Engagements

- Annually **Colorado Lodging Summit**
Panel Moderator – Hotel Finance and Valuation
- Annually **University of Colorado–Boulder - Colorado Real Estate Forum**
Panelist – Hospitality Real Estate

Published Articles

- “HVS Market Pulse: Boulder, CO,” March 2019
- “Colorado Board of Assessment Appeals (BAA) Confirms Rental Management Program as Intangible Asset,” January 2019
- “Are Colorado Ski-Resort Hotels Posed for a Rebound?” December 2018
- “Key Takeaways: The CREF/MBA Conference 2017,” co-authored with Desiree M. Flanary, March 2017
- “HVS Market Pulse: Why Aren’t Hotels Being Built in Ski Towns?” January 2017
- “Key Hotel-Related Takeaways: MBA CREF16,” co-authored with Desiree Flanary, Feb. 2016
- “The Millennial Shift in Hotel Brands,” December 2015

- “In Focus Hotel Market Report: Denver, CO,” co-authored with Ryan Mark, November 2015
- “Five Key Takeaways: The Lodging Conference 2015,” co-authored with Ryan Wall and Adam Lair, October 2015
- “Five Key Takeaways: 2015 CREJ Hotel & Resort Summit,” April 2015
- “Hotel-Related Takeaways: Mortgage Bankers Association’s CREF / Multifamily Housing Convention & Expo 2015,” co-authored with Desiree Flanary, February 2015
- “Five Key Takeaways: ALIS Conference (The Americas Lodging Investment Summit),” co-authored with Tanya Pierson and Susan Furbay, February 2015
- “Snowfall’s Impact on Ski Market Hotels,” January 2015
- “Market Intelligence Report: 2013 Colorado Mountains,” August 2013

Past Hospitality Asset Assignments – Consulting & Valuation (Executed and/or Managed)

United States of America

ALABAMA

Holiday Inn Airport, Birmingham
Courtyard by Marriott, Gulf Shores
Best Western Plus Madison Huntsville,
Madison

ALASKA

Proposed Embassy Suites, Anchorage
Sheraton Hotel, Anchorage
Homewood Suites, Anchorage
Aleska Hotel and Ski Resort
Courtyard by Marriott, Anchorage
Hampton Inn, Anchorage

ARIZONA

Proposed EVEN Hotel Avondale,
Avondale
Proposed Hotel and Golf Course
Community, Bullhead City
Proposed Hotel, Camp Verde
Carefree Resort, Carefree
Hampton Inn, Chandler
Homewood Suites, Chandler
Proposed Hilton, Chandler
Proposed Residence Inn by Marriott,
Chandler
Proposed TownePlace Suites by
Marriott, Chandler
Courtyard by Marriott, Flagstaff
Embassy Suites, Flagstaff

Grand Hotel Grand Canyon, Grand
Canyon

Hampton Inn, Lake Havasu City
Proposed Select-Service Hotel, Lake
Havasu

Arizona Golf Resort, Mesa

Sleep Inn, Mesa

Proposed Hampton Inn & Suites, Page

Proposed Wingate Inn, Page

Best Western, Phoenix

Embassy Suites Airport, Phoenix

Holiday Inn Express & Suites Phoenix

Airport North, Phoenix

Home2 Suites by Hilton Phoenix Airport

North, Phoenix

Proposed Dual Branded Home2 and Tru

by Hilton Central Park, Phoenix

Proposed Hyatt Place Downtown

Phoenix, Phoenix

Proposed La Quinta Inn & Suites

McDowell Road, Phoenix

Renaissance Phoenix Downtown,

Phoenix

Residence Inn by Marriott Phoenix

Desert View at Mayo Clinic, Phoenix

Royal Palms Resort and Spa, Phoenix

Sheraton Phoenix Downtown, Phoenix

Proposed Limited-Service Hotel Prescott

Valley, Prescott Valley

Element by Westin Scottsdale at

SkySong, Scottsdale

Hampton Inn Shea, Scottsdale

Proposed AC by Marriott Scottsdale Old
Town, Scottsdale

Proposed Ceasars Hotel at Scottsdale

Fashion Square, Scottsdale

Proposed Hyatt House, Scottsdale

Talking Stick Resort, Scottsdale

Hampton Inn, Sedona

Comfort Suites Airport, Tempe

Four Points Tempe, Tempe

Marriott Buttes, Tempe

Embassy Suites Airport, Tucson

Hampton Inn Tucson North, Tucson

Westin La Paloma Resort & Spa, Tucson

Grand Canyon Railway Hotel and Resort,

Williams

ARKANSAS

Comfort Inn & Suites, Fayetteville

La Quinta Inns & Suites, Fayetteville

Courtyard by Marriott, Hot Springs

Hilton Garden Inn, Little Rock

Proposed Hotel, Hot Springs Village

Proposed Marriott, Little Rock

La Quinta Inn & Suites, Russellville

CALIFORNIA

Anaheim Marriott, Anaheim

Anaheim Sheraton, Anaheim

Embassy Suites by Hilton Anaheim

North, Anaheim

Holiday Inn & Suites Anaheim (1
 Blk/Disneyland®), Anaheim
 Portofino Inn and Suites, Anaheim
 Embassy Suites, Arcadia
 Proposed Dual-Branded Marriott,
 Barstow
 La Quinta Inn Berkeley, Berkeley
 SLS Hotel, Beverly Hills
 Embassy Suites, Brea
 Proposed Hilton Garden Inn, Burbank
 Courtyard by Marriott, Chico
 Residence Inn by Marriott, Chico
 Oasis at Death Valley, Death Valley
 Proposed Dual-Brand AC Hotel &
 Residence Inn by Marriott, Fremont
 Holiday Inn Fresno Airport, Fresno
 Proposed Residence Inn by Marriott,
 Garden Grove
 Homewood Suites, Garden Grove
 Hampton Inn, Garden Grove
 Hilton Garden Inn, Garden Grove
 Home2 Suites by Hilton Hanford
 Lemoore, Hanford
 Proposed Dual-Branded Hotel,
 Hawthorne
 TownePlace Suites Los Angeles
 LAX/Hawthorne, Hawthorne
 Proposed Seacoast Inn, Imperial Beach
 Miramonte Indian Wells Resort & Spa
 Curio Collection by Hilton, Indian Wells
 Proposed Hyatt Place, Indio
 Proposed Residence Inn by Marriott,
 Indio
 Proposed Westin, Indio
 Irvine Marriott, Irvine
 Proposed Lakeport Hotel, Lakeport
 Holiday Inn San Diego La Mesa, La Mesa
 Proposed Select-Service Hotel, Livermore
 Embassy Suites, Lompoc
 Courtyard by Marriott, Long Beach
 Hotel Queen Mary, Long Beach
 Proposed Hampton Inn & Suites
 Koreatown, Los Angeles
 Wilshire Plaza Hotel, Los Angeles
 Developable Land, Mammoth Lakes
 Proposed Field & Stream Hotel,
 Mammoth Lakes
 Proposed Residence Inn by Marriott,
 Mammoth Lakes
 Shilo Inn, Mammoth Lakes
 Proposed Autograph Hotel Menlo Park,
 Menlo Park
 Courtyard, Modesto
 Best Western Ivy, Napa
 Hampton by Hilton Napa, Napa
 Proposed Cambria Hotel Ontario,
 Ontario

Proposed SpringHill Suites, Ontario
 Proposed Dual Branded Residence Inn &
 Courtyard by Marriott Orange, Orange
 Embassy Suites by Hilton Palm Desert,
 Palm Desert
 Homewood Suites, Palm Desert
 Proposed Autograph Hotel, Palm Desert
 Residence Inn by Marriott, Palm Desert
 Courtyard by Marriott, Palm Desert
 Proposed Andaz Palm Springs, Palm
 Springs
 Sheraton Pasadena Hotel, Pasadena
 Proposed Hotel Ava, Paso Robles
 Proposed Hampton Inn & Suites, Rancho
 Cucamonga
 Proposed Hilton Garden Inn, Redondo
 Beach
 Proposed Homewood Suites, Redondo
 Beach
 Proposed Hyatt Place, Redondo Beach
 Proposed Residence Inn, Redondo Beach
 La Quinta Inn by Wyndham Sacramento
 North, Sacramento
 Proposed Hilton Garden Inn,
 Sacramento
 Proposed Select-Service Hotel,
 Sacramento
 Residence Inn by Marriott, Sacramento
 Westin Sacramento, Sacramento
 Comfort Inn & Suites, San Diego
 DoubleTree by Hilton San Diego Del
 Mar, San Diego
 DoubleTree Club Hotel, San Diego
 Hilton Harbor Island, San Diego
 Holiday Inn Express & Suites San Diego
 Mission Valley, San Diego
 Marriott San Diego Del Mar, San Diego
 Proposed Limited-Service Hotel, San
 Diego
 Proposed Residence Inn by Marriott, San
 Diego
 Proposed SpringHill Suites by Marriott,
 San Diego
 Radisson Mission Valley, San Diego
 SpringHill Suites by Marriott San Diego
 Mission Valley, San Diego
 Towne & County Resort & Conference
 Center, San Diego
 Americana Hotel, San Francisco
 Best Western Carriage Inn, San
 Francisco
 Good Hotel, San Francisco
 Holiday Inn Airport, San Francisco
 Hotel Vertigo, San Francisco
 Proposed Hilton Garden Inn Downtown
 San Francisco, San Francisco
 Proposed Hotel, San Francisco

Proposed Sheraton Hotel, San Gabriel
 Four Points by Sheraton San Jose
 Airport, San Jose
 Embassy Suites, San Luis Obispo
 Holiday Inn & Suites San Mateo, San
 Mateo
 Proposed AC Hotel by Marriott, San
 Rafael
 Embassy Suites Santa Ana Orange
 County Airport North, Santa Ana
 El Capitan Canyon, Santa Barbara
 Unknown Proposed Hotel, Santa Clara
 Proposed Home2 Hampton Inn Santa
 Clara, Santa Clara
 Courtyard, Santa Rosa
 Embassy Suites, Temecula
 Proposed Hotel The Oaks, Thousand
 Oaks
 Residence Inn by Marriott, Torrance
 Marriott, Walnut Creek
 Proposed Hampton Inn, Walnut Creek
 Proposed Home2 Suites by Hilton,
 Walnut Creek
 Proposed Hyatt Place, Walnut Creek
 Proposed Residence Inn Walnut Creek,
 Walnut Creek
 Proposed City Hotel, West Sacramento
 Courtyard, Vacaville

COLORADO

Hotel Aspen, Aspen
 Proposed Aspen Club & Spa, Aspen
 Proposed Boomerang Hotel, Aspen
 Sky Hotel, Aspen
 Cannabis Ranch Hotel, Aurora
 Holiday Inn Express & Suites Denver
 Aurora Medical Campus, Aurora
 Marriott DIA Gateway Park, Aurora
 Proposed Hyatt Place, Aurora
 Proposed Limited-Service Hotel, Aurora
 Proposed Residence Inn Aurora, Aurora
 Proposed Upper-Midscale Extended-Stay
 Hotel The Medical Center of Aurora,
 Aurora
 Proposed Limited-Service Hotel Avon,
 Avon
 Ritz-Carlton Bachelor Gulch, Avon
 Element Basalt Aspen, Basalt
 Proposed Element Hotel, Basalt
 Proposed Select-Service Hotel Basalt,
 Basalt
 Alps Boulder Canyon Inn, Boulder
 Courtyard by Marriott, Boulder
 Park Hyatt Beaver Creek Resort, Beaver
 Creek
 Proposed Hotel North Boulder, Boulder
 Proposed Hotel Pearl Street, Boulder

Proposed Hotel, Boulder
 Proposed Mockingbird Hotel, Boulder
 Proposed Residence Inn by Marriott, Boulder
 Proposed St. Julian Expansion, Boulder
 Residence Inn by Marriott Boulder
 Canyon Boulevard, Boulder
 Residence Inn by Marriott Boulder, Boulder
 Grand Colorado on Peak 8, Breckenridge
 Proposed Hotel, Breckenridge
 Proposed Hotel and Conference Center Breckenridge
 Proposed Limited-Service Hotel, Breckenridge
 Proposed Residence Inn by Marriott, Breckenridge
 Peak 8 Condominium Hotel, Breckenridge
 Residence Inn by Marriott Breckenridge, Breckenridge
 Village Hotel, Breckenridge
 Proposed Hotel Brighton, Brighton
 Aloft Arista, Broomfield
 Proposed Extended-Stay Hotel, Broomfield
 Proposed Fairfield Inn by Marriott, Broomfield
 Proposed Flatiron Crossing Mall Hotel, Broomfield
 Proposed Residence Inn by Marriott Palisade Park, Broomfield
 Proposed Hotel at River Valley Ranch, Carbondale
 Proposed Full-Service Hotel Millers Landing, Castle Rock
 Academy Hotel, Colorado Springs
 Best Western Academy, Colorado Springs
 Best Western Executive Inn & Suites Colorado Springs, Colorado Springs
 Best Western Plus Peak Vista Inn & Suites, Colorado Springs
 Cheyenne Mountain Resort, Colorado Springs
 Courtyard by Marriott, Colorado Springs
 Hilton Garden Inn, Colorado Springs
 Homewood Suites by Hilton Colorado Springs Airport South, Colorado Springs
 Hyatt House Colorado Springs, Colorado Springs
 Lodge at Flying Horse, Colorado Springs
 Motel 6, Colorado Springs
 Proposed Complex (full-service hotel, two limited-service hotels and conference center), Colorado Springs

Proposed Even Hotel Victory Ridge, Colorado Springs
 Proposed Hilton Air Force Academy, Colorado Springs
 Proposed Hilton Garden Inn Colorado Springs Downtown, Colorado Springs
 Proposed Hilton Garden Inn, Colorado Springs
 Proposed Holiday Inn Express & Suites, Colorado Springs
 Proposed Home2 Suites by Hilton Air Force Academy, Colorado Springs
 Proposed Home2 Suites Colorado Springs Central, Colorado Springs
 Proposed Hotel at Flying Horse North, Colorado Springs
 Proposed Limited-Service Hotel, Colorado Springs
 Proposed Renaissance, Colorado Springs
 Proposed Select-Service Hotel, Colorado Springs
 Radisson Hotel, Colorado Springs
 Residence Inn by Marriott, Colorado Springs
 Wyndham Hotel, Colorado Springs
 Nordic Inn, Crested Butte
 Proposed Irwin Mountain Lodge, Crested Butte
 Proposed Hotel at Wildwood Casino, Cripple Creek
 Courtyard by Marriott Denver Tech Center, Denver
 Crawford Hotel, Denver
 Renaissance Denver, Denver
 DoubleTree DTC, Denver
 Hampton Inn DIA, Denver
 Holiday Inn Denver East Stapleton, Denver
 Hotel Indigo Downtown Denver, Denver
 Hyatt House Denver Airport, Denver
 Hyatt Regency Denver Colorado Convention Center, Denver
 Kimpton Hotel Denver Tech Center, Denver
 NATIV Hotel Denver, Denver
 Proposed AC by Marriott Denver RINO, Denver
 Proposed AC Hotel by Marriott Pena Station, Denver
 Proposed AC by Marriott Denver Design Center, Denver
 Proposed Best Western Plus Gateway Park, Denver
 Proposed Boutique Hotel – Highlands, Denver
 Proposed Boutique Hotel - Sloan Lake, Denver

Proposed Cherry Creek Hotel, Denver
 Proposed Convention Hotel, Denver
 Proposed Crawford Hill Mansion Boutique Hotel, Denver
 Proposed Element DIA, Denver
 Proposed Element Hotel, Denver
 Proposed Four Points Gateway Park, Denver
 Proposed Hilton Garden Inn, Denver
 Proposed Hotel Emily Griffith, Denver
 Proposed Hotel Indigo, Denver
 Proposed Hotel University of Denver Campus Hotel, Denver
 Proposed Hyatt Place DIA, Denver
 Proposed Limited-Service Hotel, Denver
 Proposed Luxury Hotel Denver, Denver
 Proposed Union Station Hotel, Denver
 Proposed Vib Hotel Denver Rino, Denver
 Proposed Woolley's Classic Suites, Denver
 Renaissance Denver Stapleton Hotel, Denver
 Traveler Inn, Denver
 Woolley's Classic Suites, Denver
 Cascade Village, Durango
 Proposed AC by Marciat, Durango
 Proposed Hotel Glacier Club, Durango
 SilverLeaf Suites, Eagle
 Proposed Condo Hotel, Edwards
 Proposed TownePlace Suites DTC, Englewood
 Proposed Holiday Inn Express & Suites Firestone, Firestone
 Courtyard by Marriott, Fort Collins
 Homewood Suites, Fort Collins
 Marriott, Fort Collins
 Proposed Autograph Hotel, Fort Collins
 Residence Inn by Marriott, Fort Collins
 Proposed Frisco Foote's Rest, a Tribute Hotel, Frisco
 Hilton Garden Inn, Glendale
 Courtyard by Marriott, Glenwood Springs
 Hampton Inn, Glenwood Springs
 Holiday Inn Express, Glenwood Springs
 Hotel Denver, Glenwood Springs
 Hotel Glenwood Springs, Glenwood Springs
 Proposed Courtyard by Marriott, Glenwood Springs
 Proposed Residence Inn by Marriott, Glenwood Springs
 Residence Inn by Marriott, Glenwood Springs
 The Golden Hotel, Golden
 Origin Red Rocks Colorado, Golden

Proposed Golf and Fishing Resort,
 Granby
 Adam's Mark, Grand Junction Comfort
 Inn, Grand Junction
 DoubleTree, Grand Junction
 Motel 6, Grand Junction
 Proposed Courtyard by Marriott, Grand
 Junction
 Proposed Hampton Inn and Suites,
 Grand Junction
 Proposed Residence Inn by Marriott,
 Grand Junction
 Proposed SpringHill Suites, Grand
 Junction
 Proposed Hotel Maddie, Greeley
 DoubleTree, Greenwood Village
 Sheraton Denver Tech Center,
 Greenwood Village
 Proposed Hotel, Hayden
 Proposed Courtyard by Marriott,
 Highlands Ranch
 Hampton Inn, Lakewood
 Holiday Inn, Lakewood
 Homewood Suites by Hilton Denver
 West Lakewood, Lakewood
 Hyatt House Denver Lakewood at
 Belmar, Lakewood
 Sheraton Denver West, Lakewood
 Proposed Hotel & Water Park, Leadville
 Proposed Water Park Resort, Leadville
 Proposed Courtyard by Marriott
 Highlands Ranch, Littleton
 Proposed TownePlace Suites by
 Marriott, Lone Tree
 Proposed Home2 Suites by Hilton,
 Longmont
 Embassy Suites, Loveland
 Hampton Inn, Loveland
 Proposed Downtown Loveland Hotel,
 Loveland
 Holiday Inn Express, Montrose
 Proposed Hotel, Northglenn
 Beaumont Hotel & Spa, Ouray
 Proposed SpringHill Suites by Marriott,
 Parker
 Motel 6, Pueblo
 Redstone Castle, Redstone
 Proposed Hampton Inn & Suites,
 Silverthorne
 Proposed Sonder Hotel, Silverthorne
 Proposed TownePlace Suites,
 Silverthorne
 Fairfield Inn by Marriott, Steamboat
 Springs
 Sheraton, Steamboat Springs
 Proposed Holiday Inn Express, Sterling
 Proposed Hilton Garden Inn, Superior

Proposed Hotel, Superior
 Hotel Madeline, Telluride
 Lumiere Telluride, Telluride
 The Peaks Resort and Spa, Telluride
 Proposed Hotel, Telluride
 Proposed Hotel Ajax, Telluride
 Four Seasons Resort Vail, Vail
 Hotel Talisa Vail a Luxury Collection
 Resort, Vail
 Lodge At Vail, Vail
 Sebastian Vail, Vail
 Proposed SpringHill Suites by Marriott,
 Westminster
 Residence Inn, Westminster
 Proposed Upscale Select-Service Hotel
 Winter Park, Winter Park
 Winter Park Mountain Lodge, Winter
 Park
 Proposed Wolcott Inn, Wolcott
 Proposed Limited-Service Hotel,
 Woodland Park
 Proposed Select-Service Hotel,
 Woodland Park

CONNECTICUT

Proposed Homewood Suites,
 Glastonbury

DELAWARE

Proposed Staybridge Suites, Wilmington

DISTRICT OF COLUMBIA

Hyatt Place E-Street
 Hyatt Place Washington DC/National
 Mall
 InterContinental Washington DC at The
 Wharf
 Proposed Hyatt Place
 Proposed InterContinental Hotel
 Proposed Residence Inn Navy Yards

FLORIDA

Proposed Four Seasons, Celebration
 Proposed Hotel, Celebration
 Proposed Westin, Celebration
 Hampton Inn Clearwater Central,
 Clearwater
 Hyatt Regency, Coral Gables
 Holiday Inn Express Hotel & Suites
 Crestview South I-10, Crestview
 Proposed AC Hotel by Marriott,
 Dadeland
 The Beachside Hotel, Daytona Beach
 Boardwalk Inn and Suites, Daytona
 Beach
 Proposed Westin, Daytona Beach
 Palms Plaza Hotel, Daytona Beach

Westin, Daytona Beach
 Hampton Inn & Suites Destin-Sandestin,
 Destin
 Doral Golf Resort & Spa, Doral
 La Quinta Inn & Suites, Fort Lauderdale
 Proposed Broward County Convention
 Center Hotel, Fort Lauderdale
 Proposed Hotel, Fort Lauderdale
 Saint Hotel, Key West
 Hampton Inn & Suites, Largo
 Holiday Inn Express Hotel & Suites,
 Largo
 Hilton Omni Center, Miami
 Proposed Aloft South Beach, Miami
 Proposed Hotel, Miami
 Proposed Reverb Miami, Miami
 SLS Hotel South Beach, Miami
 The Raleigh Hotel, Miami Beach
 Proposed TownePlace Suites by
 Marriott, Naples
 Embassy Suites Lake Buena Vista,
 Orlando
 Holiday Inn Resort Orlando Suites
 Waterpark, Orlando
 Hyatt Regency Grand Cypress, Orlando
 JW Marriott Grande Lakes, Orlando
 Proposed Hyatt Summerfield Suites,
 Orlando
 Proposed Fairmont Resort, Orlando
 Residence Inn by Marriott, Orlando
 Ritz-Carlton Grande Lakes and Golf
 Course, Orlando
 The Villas at Grand Cypress and Golf
 Course, Orlando
 Ocean Hammock Resort and Golf Club,
 Palm Island
 PGA National Golf Course and Resort,
 Palm Springs Garden
 Proposed Resort, St. Augustine
 Proposed Westin Resort, St. Augustine
 Proposed Hotel, Sebring
 Hampton Inn, Stuart
 DoubleTree by Hilton Sunrise Sawgrass
 Mills, Sunrise
 Embassy Suites Expansion, Tampa
 Proposed element hotel, Tampa
 Crowne Plaza, West Palm Beach
 La Quinta Inn & Suites, West Palm
 Beach

GEORGIA

Embassy Suites, Alpharetta
 Fairfield Inn & Suites Suwanee, Atlanta
 Hampton Inn Buckhead, Atlanta
 Proposed Upscale Boutique Phipps
 Plaza, Atlanta

Residence Inn by Marriott Atlanta
Buckhead, Atlanta
SpringHill Suites Buckhead, Atlanta
Twelve Hotel & Residences Atlantic
Station, Atlanta
Twelve Hotel Centennial Park, Atlanta
Holiday Inn, Augusta
Holiday Inn Express, Augusta
Days Inn, Columbus
Country Inn & Suites, Conyers
Fairfield Inn by Marriott, Cordele
Holiday Inn Express, Cordele
Holiday Inn Express, Forsyth
Holiday Inn, Jekyll Island
SpringHill Suites, Lithia Springs
Proposed Convention Center Hotel,
Macon
Proposed AVID Hotel McDonough,
McDonough
Fairfield Inn by Marriott, Milledgeville
Hampton Inn, Milledgeville
Hilton Atlanta Northeast, Norcross
Home2 Suites by Hilton Atlanta
Norcross, Norcross
Wyndham Peachtree Conference Center,
Peachtree City
Red Roof Inn Savannah Airport – Pooler,
Pooler
Hampton Inn & Suites, Rome
Red Roof Inn & Suites, Savannah
Savannah Suites, Savannah
Comfort Suites Northlake Tucker, Tucker
Ocean Plaza Beach Resort Expansion,
Tybee Island
Fairfield Inn by Marriott, Warner
Robbins

HAWAII

DoubleTree Naniloa Hotel, Hilo
Ritz-Carlton, Kapalua

IDAHO

Cambria Suites, Boise
Courtyard by Marriott Boise West, Boise
Holiday Inn, Boise
Holiday Inn Express, Boise
Proposed Courtyard by Marriott, Boise
Proposed Holiday Inn Express, Boise
Proposed Economy Extended-Stay,
Coeur d'Alene
Proposed Residence Inn by Marriott,
Coeur d'Alene

ILLINOIS

Comfort Suites Michigan Avenue,
Chicago
Crowne Plaza Avenue Hotel, Chicago

Lenox Suites, Chicago
Proposed Canopy by Hilton, Chicago
Proposed Hyatt House Chicago, Chicago
Proposed James Hotel, Chicago
Radisson Hotel and Suites, Chicago
Sheraton Suites, Elk Grove
Proposed Hyatt Place Lake Forest, Lake
Forest
Hampton Inn, Normal
Crowne Plaza Conversion, Schaumburg
Proposed Hyatt Place Midtown, Chicago

INDIANA

Best Western Plus Crawfordsville Hotel,
Crawfordsville
Proposed Hampton Inn & Suites Crown
Point, Crown Point
Proposed Hotel, Crown Point
Holiday Inn, Evansville
Proposed Best Western Premier, Fair
Oaks
Proposed Fairfield Inn by Marriott, Fair
Oaks
Proposed Hampton Inn, Fair Oaks
Proposed Hotel, Fishers
Holiday Inn Fort Wayne-IPFW &
Coliseum, Fort Wayne
Homewood Suites by Hilton Indianapolis
Downtown, Indianapolis
Proposed Courtyard by Marriott,
Indianapolis
Proposed SpringHill Suites by Marriott,
Indianapolis
Westin Indianapolis, Indianapolis
Home2 Suites by Hilton Merrillville,
Merrillville
Proposed SpringHill Suites by Marriott,
Munster
Hometown Inn, Seymour
Proposed SpringHill Suites, Shelbyville
IOWA
Hampton by Hilton Altoona Des Moines,
Altoona
Best Western Plus Dubuque Hotel &
Conference Center, Dubuque
Proposed Hotel Des Moines, Polk

KANSAS

Holiday Inn Express, Hays
Proposed TownePlace Suites by
Marriott, Hays
Eldridge Hotel, Lawrence
Proposed Clinton Lake Hotel and
Conference Center, Lawrence
Proposed Home2 Suites, Lawrence
Proposed Hotel, Lawrence

Fairfield Inn & Suites by Marriott,
Leavenworth
Proposed City Hotel and Conference
Center, Leavenworth
Proposed TownePlace Suites by
Marriott, Leavenworth
Courtyard by Marriott, Overland Park
Hilton Garden Inn, Overland Park
DoubleTree by Hilton, Wichita

KENTUCKY

Courtyard by Marriott, Florence
Holiday Inn, Louisville
Marriott Hotel Downtown, Louisville
Springhill Suites by Marriott, Louisville
Residence Inn by Marriott Downtown,
Louisville
Residence Inn by Marriott Northeast,
Louisville
Courtyard by Marriott Northeast,
Louisville
Courtyard by Marriott, Paducah Super 8,
Prestonsburg

LOUISIANA

Fairfield Inn by Marriott, Baton Rouge
Radisson Hotel, Baton Rouge
SpringHill Suites by Marriott, Baton
Rouge
TownePlace Suites by Marriott, Baton
Rouge
Proposed Holiday Inn Express,
Donaldsonville
Hampton Inn, Houma
Holiday Inn, Houma
Proposed Holiday Inn Express, Houma
Best Western Lake Charles, Lake Charles
Courtyard by Marriott Lake Charles,
Lake Charles
Holiday Inn Express Hotel & Suites,
LaPlace
TownePlace Suites by Marriott, LaPlace
Proposed Staybridge Suites, Lake
Charles
Proposed TownePlace Suites by
Marriott, LaPlace
Proposed SpringHill Suites Metairie,
Metairie
DoubleTree, New Orleans
Hyatt Regency, New Orleans
InterContinental New Orleans, New
Orleans
Proposed Country Inn & Suites, New
Orleans
Proposed Hyatt House, New Orleans
Proposed Reverb New Orleans, New
Orleans

Royal St. Charles Hotel, New Orleans
 Saint Hotel Autograph Collection, New Orleans
 Proposed SpringHill Suites by Marriott, Slidell
 TownePlace Suites by Marriott Slidell, Slidell
 Proposed Extended Stay America Sulphur, Sulphur
 Wingate Inn, Sulphur

MARYLAND

Hilton, Baltimore
 Radisson Hotel at Cross Keys, Baltimore
 Proposed Home2 Suites, Chelsea
 Courtyard by Marriott Bethesda Chevy Chase, Chevy Chase
 Proposed Courtyard by Marriott, Germantown
 Proposed Residence Inn, Germantown
 Hunt Valley Inn, Hunt Valley
 Proposed Cambria Suites, Ocean City
 Proposed Homewood Suites by Hilton, Ocean City
 Proposed Residence Inn by Marriott, Ocean City
 Holiday Inn Downtown, Salisbury

MASSACHUSETTS

DoubleTree Bedford Glen, Bedford
 Hotel Commonwealth, Boston
 Proposed Hotel, Boston
 Hyatt Regency Cambridge, Cambridge
 Residence Inn by Marriott, Dedham
 Wellbridge - Newton Athletic Club, Newton
 Courtyard by Marriott, Revere

MICHIGAN

Proposed Hampton Inn & Suites
 Downtown Ann Arbor, Ann Arbor
 Candlewood Suites, Auburn Hills
 Holiday Inn Express Birch Run, Birch Run
 Holiday Inn Express, Brighton
 Proposed Home2 Suites, Byron Center
 Comfort Suites Grand Rapids North, Comstock Park
 The Henry Hotel, Dearborn
 Hyatt Regency, Dearborn
 Proposed Holiday Inn Express
 Downtown, Grand Rapids
 Holiday Inn, Kalamazoo
 Hilton Garden Inn, Novi
 Wyndham Garden Towne Center, Novi
 Delamar Traverse City, Traverse City
 Candlewood Suites, Troy

MINNESOTA

Proposed Boutique Hotel Mall of America, Bloomington
 Proposed Renaissance Mall of America, Bloomington
 Proposed Hotel, Bloomington
 Proposed Westin, Bloomington
 Days Inn Duluth Lakewalk, Duluth
 Proposed Fairfield Inn & Suites, Duluth
 Hilton Garden Inn, Eden Prairie
 The Grand Hotel, Minneapolis
 Marriott City Center, Minneapolis
 Proposed Hotels, Minneapolis
 Proposed Hyatt Place, Minneapolis
 Proposed Select-Service Hotel, Minneapolis
 Holiday Inn Express, Minnetonka
 Kahler Inn & Suites, Rochester
 Marriott Mayo Clinic, Rochester
 Residence Inn Mayo Clinic, Rochester
 Proposed Hotel and Conference Center, St. Paul

MISSISSIPPI

Wingate by Wyndham, Biloxi
 Hampton Inn, Canton
 Comfort Inn, Hattiesburg
 Proposed Hotel University of Mississippi
 Medical Center, Jackson
 Ramada Inn, McComb
 Holiday Inn Express Hotel & Suites, Natchez
 Proposed Home2 Suites by Hilton, Oxford
 Proposed Oxford Hotel, Oxford
 Candlewood Suites, Pearl
 Hampton Inn by Hilton, Richland
 Proposed Holiday Inn, Starkville
 Holiday Inn Express Hotel & Suites, Winona

MISSOURI

Motel 6 Biloxi Beach, Biloxi
 Branson Landing Hilton, Branson
 Chateau on the Lake, Branson
 Proposed Condominium Rental Units, Branson
 Proposed Hilton Convention Center Hotel, Branson
 Proposed Modified Full-Service Hotel, Branson
 Proposed Boutique Hotel, Branson
 Courtyard by Marriott, Creve Coeur
 Hilton Kansas City Airport, Kansas City
 Proposed Aloft and Tribute CC Plaza KC, Kansas City
 Proposed Convention Hotel, Kansas City

Proposed Hotel, Kansas City
 Proposed Hyatt Convention
 Headquarters, Kansas City
 Proposed Hyatt Place Downtown Kansas City, Kansas City
 Proposed Kansas City Convention Hotel, Kansas City
 Proposed Marriott Marquis, Kansas City
 County Club Hotel, Lake of the Ozarks
 Courtyard by Marriott, St. Louis/Westport

MONTANA

Proposed EVEN Hotel, Belgrade
 Proposed Autograph by Marriott, Big Sky
 Proposed Hotel, Big Sky
 Holiday Inn, Billings
 Residence Inn by Marriott, Bozeman
 Cedar Creek Lodge, Columbia Falls
 Proposed Limited-Service Hotel, Culbertson
 Proposed Best Western Plus, East Glacier Park
 Holiday Inn Express, Helena
 Proposed Homewood Suites, Kalispell
 Proposed Best Western, Sidney
 Firebrand Hotel, Whitefish
 Proposed Stillwater Landing Hotel, Whitefish
 Proposed Landmark at Whitefish, Whitefish
 Paws Up Resort, Greenough

NEBRASKA

Proposed 72 Hotel - Tribute by Marriott, Lincoln
 Hilton Convention Center Hotel, Omaha
 Graduate Hotel, Lincoln

NEVADA

Proposed Hampton Inn, Fallon
 Proposed Holiday Inn Express, Henderson
 Proposed Candlewood Suites, Henderson
 Embassy Suites, Las Vegas
 Embassy Suites Airport, Las Vegas
 Embassy Suites Convention Center, Las Vegas
 Hampton Inn Tropicana, Las Vegas
 Proposed Limited-Service Hotel, Las Vegas
 Proposed Hotel & Casino, Las Vegas
 Proposed Element, Las Vegas
 Proposed Wyndham Garden Inn, Las Vegas

Proposed Residence Inn by Marriott, Las Vegas
 SpringHill Suites, Las Vegas
 Baymont Inn, Reno
 Homewood Suites, Reno
 Hyatt Place, Reno
 Proposed Hotel, Reno
 Proposed Hotel Terminal Way, Reno
 Siena Hotel, Reno
 Travelodge, Reno

NEW HAMPSHIRE

Proposed Arlington Hotel, Bethlehem

NEW JERSEY

Holiday Inn, Budd Lake
 Proposed Natirar Hotel, Far Hills
 Proposed Hyatt Place, Fort Lee
 Candlewood Suites, Jersey City
 Hampton Inn, Westampton
 Proposed Cambria Suites, West Orange

NEW MEXICO

Hampton Inn Alamogordo, Alamogordo
 Holiday Inn Express & Suites
 Alamogordo, Alamogordo
 Proposed Home2 by Hilton Alamogordo, Alamogordo
 Crossland Studios, Albuquerque
 DoubleTree by Hilton, Albuquerque
 Holiday Inn Albuquerque Airport, Albuquerque
 Holiday Inn Express, Albuquerque
 Hotel Parq Central, Albuquerque
 Hyatt Albuquerque, Albuquerque
 New Mexico Sports & Wellness Del Norte, Albuquerque
 New Mexico Sports & Wellness Downtown, Albuquerque
 New Mexico Sports & Wellness Highpoint, Albuquerque
 New Mexico Sports & Wellness Midtown, Albuquerque
 New Mexico Sports & Wellness Riverpoint, Albuquerque
 Proposed Downtown Hotel, Albuquerque
 Proposed Historic Hotel, Albuquerque
 Proposed TownePlace Suites Albuquerque, Albuquerque
 Wyndham, Albuquerque
 TownePlace Suites, Farmington
 Hilton Garden Inn, Las Cruces
 Hotel Encanto de Las Cruces, Las Cruces
 Proposed La Quinta Inn, Los Lunas

Proposed Boutique Hotel Ribera Ranch, Ribera
 Motel 6, Santa Fe
 La Quinta Inn, Santa Fe
 Extended Stay America, Rio Rancho
 Wellesley Inn and Suites, Rio Rancho
 Proposed Hotel, Ruidoso
 Hotel Santa Fe, Santa Fe
 Proposed Resort, Santa Fe
 El Monte Sagrado, Taos
 Taos Inn, Taos
 Hilton, Woodcliff Lake
 La Fonda on the Plaza, Santa Fe
 Hotel St. Francis, Santa Fe
 Inn and Spa at Loretto, Santa Fe
 Bishop's Lodge, Santa Fe

NEW YORK

Extended Stay America, Amherst
 Holiday Inn Express, Buffalo
 Proposed Boutique Hotel Delaware Avenue, Buffalo
 Proposed Hampton Inn, Buffalo
 Proposed Hilton Garden Inn, Buffalo
 Proposed LIVY Hotel Buffalo, Buffalo
 Proposed Renaissance Statler, Buffalo
 Proposed Sleep Inn, Buffalo
 Proposed Hotel Woodbury Commons, Central Valley
 Comfort Suites, Clifton Park
 Proposed Hampton Inn, Dewitt
 CrestHill Suites Syracuse, East Syracuse
 Residence Inn by Marriott, Fishkill
 Holiday Inn, Grand Island
 Radisson Hotel JFK Airport, Jamaica
 DoubleTree by Hilton, Jamestown
 Holiday Inn, Jamestown
 Proposed DoubleTree by Hilton, Jamestown
 Proposed Boutique Hotel - Chautauqua Lake, Mayville
 Kimpton Hotel Eventi, New York
 Comfort Inn – The Pointe, Niagara Falls
 Four Points, Niagara Falls
 Holiday Inn Select, Niagara Falls
 Hotel Niagara, Niagara Falls
 Proposed DoubleTree by Hilton, Niagara Falls
 Proposed Hotel, Niagara Falls
 Proposed Holiday Inn Express, Olean
 Proposed Hotel, Oyster Bay
 Proposed Boutique Hotel Lake Geneva, Penn Yan
 Proposed Hotel Rochester, Rochester
 Proposed Homewood Suites by Hilton, Scotia
 Mirbeau Hotel and Spa, Skaneateles

Proposed Hotel Skaneateles, Skaneateles
 Proposed Hampton Inn Armory Square, Syracuse

NORTH DAKOTA

Holiday Inn, Fargo
 Holiday Inn Express, Fargo
 Value Place, Watford City
 El Rancho Motel, Williston
 WoodSpring Suites Williston, Williston

NORTH CAROLINA

Fairfield Inn & Suites South Biltmore, Asheville
 Renaissance, Asheville
 Candlewood Suites, Cary
 Candlewood Suites, Charlotte
 DoubleTree Suites by Hilton Charlotte SouthPark, Charlotte
 Home2 Suites by Hilton Charlotte Piper Glen, Charlotte
 Proposed Marriott UNC-Charlotte, Charlotte
 Candlewood Suites, Greensboro
 Proposed TownePlace Suites by Marriott, Greensboro
 Fairfield Inn by Marriott, Lumberton
 Wolf Ridge Ski Resort, Mars Hill
 Amerisuites, Morrisville
 Proposed Raleigh Convention Center Hotel, Raleigh
 Proposed Upscale Hotel, Raleigh
 Wingate Inn, Raleigh
 Proposed Fairfield Inn by Marriott, Rocky Mount
 Wingate by Wyndham, Southport

OHIO

Extended Stay America, Brooklyn
 Proposed Hotel, Canton
 Holiday Inn Express Dayton Centerville, Centerville
 Proposed Hampton Inn/Homewood Dual Brand, Cincinnati
 Proposed Renaissance, Cincinnati
 Best Western Cleveland Airport, Cleveland
 Proposed Foundry A Dreams Hotel, Cleveland
 Proposed Le Méridien, Cleveland
 Hilton Columbus Downtown, Columbus
 Home2 Suites by Hilton Columbus Airport East Broad, Columbus
 Proposed Home2 Suites by Hilton, Greene
 Red Roof Inn, Grove City

Four Points Hotel, Independence
 Hilton Cleveland South, Independence
 Comfort Inn, Marysville
 Clarion Hotel, Middleburg Heights
 Comfort Inn Cleveland Airport,
 Middleburg Heights
 StudioPlus Suites, Middleburg Heights
 Homestead Suites, North Olmsted
 StudioPlus Suites, North Olmsted
 Extended Stay America, Orange
 Homestead Suites, Orange Village
 DoubleTree Guest Suites, Plymouth
 Meeting
 Holiday Inn Select, Strongsville
 StudioPlus Suites, Westlake
 Ramada Limited, Willoughby

OKLAHOMA

Westin, Oklahoma City
 Hampton Inn and Suites Tulsa/Tulsa
 Hills, Tulsa
 Home2 Suites by Hilton Tulsa Hills, Tulsa

OREGON

Surf Sand Resort, Cannon Beach
 Proposed Fairfield Inn & Suites Klamath
 Falls, Klamath Falls
 Proposed Candlewood Suites, Medford
 Best Western Agate Beach Inn, Newport
 Proposed Hilton Garden Inn, Portland
 Proposed Hotel Washington Square
 Mall, Tigard
 The Resort at the Mountain, Welches

PENNSYLVANIA

Residence Inn by Marriott Philadelphia
 Valley Forge, Berwyn
 Comfort Inn, Erie
 Days Inn, Erie
 Econo Lodge, Erie
 Holiday Inn Express, Erie
 Proposed Sheraton Convention Hotel,
 Erie
 Residence Inn by Marriott, Erie
 Splash Lagoon Water Park, Erie
 Hilton, Harrisburg
 Fairfield Inn & Suites by Marriott,
 Hazleton
 Hampton Inn, Hazleton
 Residence Inn by Marriott, Hazleton
 Proposed Hotel – King of Prussia Mall,
 King of Prussia
 Market Study, Langhorne
 Hawthorne Suites, Philadelphia
 Proposed TownePlace Suites,
 Washington

Proposed Staybridge Suite Wilkes-Barre,
 Wilkes-Barre

RHODE ISLAND

Residence Inn by Marriott, Warwick

SOUTH CAROLINA

Hampton Inn & Suites, Bluffton
 Baymont Inn & Suites, Columbia
 Courtyard by Marriott Columbia
 Northeast, Columbia
 Motel 6 Columbia East, Columbia
 Motel 6 Columbia West, Columbia
 Residence Inn by Marriott Columbia
 Northeast, Columbia
 Motel 6 Charlotte Fort Mill, Fort Mill
 Savannah Suites, Greenville
 Westin Hilton Head Island Resort & Spa
 Hilton, Head Island
 Holiday Inn, Myrtle Beach

SOUTH DAKOTA

Best Western, Keystone
 Motel 6, Rapid City

TENNESSEE

Hampton Inn, Cookeville
 Holiday Inn Express & Suites, Cookeville
 Proposed Tru by Hilton/Home2 by Hilton
 Cookeville, Cookeville
 Aloft Cool Springs, Franklin
 Holiday Inn Express, Germantown
 Residence Inn by Marriott, Germantown
 Fairfield Inn by Marriott, Germantown
 Carnegie Hotel & Spa, Johnson City
 Hampton Inn & Suites, Lebanon
 Proposed Tru by Hilton/Home 2 by
 Hilton Lebanon, Lebanon
 Proposed Aloft, Memphis
 Proposed Hyatt Regency Memphis
 Convention Center, Memphis
 Sheraton Memphis Downtown,
 Memphis
 Fairfield Inn & Suites by Marriott
 Murfreesboro, Murfreesboro
 Holiday Inn Express Murfreesboro,
 Murfreesboro
 Proposed SpringHill Suites by
 Marriott/TownePlace Suites by Marriott
 Murfreesboro, Murfreesboro
 Hilton Garden Inn Nashville Airport,
 Nashville
 Hilton Nashville Airport, Nashville
 Hyatt House Nashville At Vanderbilt,
 Nashville
 Proposed Embassy Suites, Nashville

TEXAS

Holiday Inn Express Abilene Mall South,
 Abilene
 La Quinta Inn, Abilene
 Springhill Suites Amarillo West Medical
 Center, Amarillo
 La Quinta Inn & Suites, Angleton
 Proposed Springhill Suites TownePlace
 Suites South Arlington, Arlington
 Home2 Suites by Hilton, Austin
 North/Near the Domain, Austin
 Hyatt Place Austin Airport, Austin
 Proposed Boutique Hotel Austin Live
 Oak, Austin
 Proposed Home2 Suites East Austin,
 Austin
 Radisson (Conversion to Line Hotel),
 Austin
 Staybridge Suites Austin North Parmer
 Lane, Austin
 Super 8 University, Austin
 Hampton Inn Houston Baytown,
 Baytown
 Courtyard by Marriott, Beaumont
 Hampton Inn, Beaumont
 Holiday Inn Beaumont Plaza, Beaumont
 Proposed Spa Castle Texas, Carrollton
 Proposed Hotel Texas A&M University,
 College Station
 Holiday Inn Airport, Corpus Christi
 Holiday Inn Downtown, Corpus Christi
 Courtyard by Marriott Dallas Northwest,
 Dallas
 Night Hotel, Dallas
 Proposed Night Hotel (Holiday Inn
 Conversion), Dallas
 Proposed Saint Elm Hotel, Dallas
 Proposed Holiday Inn Express Early,
 Early
 Best Western Plus El Paso Airport Hotel
 & Conference Center, El Paso
 Hampton Inn and Suites, El Paso
 La Quinta Inn El Paso Cielo Vista, El Paso
 Proposed Hotel, El Paso
 Proposed City-Owned Hotel and Golf
 Course, El Paso
 Hilton Garden Inn, Fort Worth
 Holiday Inn Express, Fort Worth
 La Quinta Inns & Suites Forest Hill, Fort
 Worth
 Proposed Holiday Inn, Fort Worth
 Proposed Homewood Suites by Hilton
 Fort Worth Airport, Fort Worth
 SpringHill Suites by Marriott Fort Worth
 University, Fort Worth
 Candlewood Suites, Fossil Creek

Proposed Courtyard by Marriott
Downtown Frisco, Frisco
Holiday Inn Express & Suites, Grapevine
Proposed Champ d'Or Mansion, Hickory Creek
Marriott Horseshoe Bay Resort, Horseshoe Bay
DoubleTree Bush International Airport, Houston
Proposed Luxury Hotel Houston Galleria, Houston
Proposed Embassy Suites Irving, Irving
Residence Inn Dallas Las Colinas, Irving
Hilton Garden Inn, Killeen
Suburban Lodge, Leon Valley
Proposed Hampton Inn Marble Falls, Marble Falls
DoubleTree by Hilton, McAllen
Renaissance, McAllen
Proposed Resort, Meeting Center, & Golf Course, McKinney
Proposed Limited-Service Hotel, McKinney
Courtyard by Marriott, Midland
Hampton Inn, Midland
Proposed Delta by Marriott Midland, Midland
Candlewood Suites, Monahans
Candlewood Suites, Odessa
La Quinta Inn, South Padre Island
Candlewood Suites, Plano
Holiday Inn Express, Rockport
Hilton San Antonio Airport, San Antonio
Studio 6 San Antonio Medical Center, San Antonio
Quality Inn & Suites, San Antonio
Courtyard by Marriott, San Marcos
Proposed Residence Inn by Marriott, San Marcos
Baymont Inn & Suites, Snyder
La Copa Beach Hotel, South Padre Island
Comfort Inn, Stanton
Holiday Inn Express, Van Horn
Holiday Inn Express & Suites Vidor, Vidor
Candlewood Suites Waco, Waco
La Quinta Inn & Suites by Wyndham
Waco Downtown Baylor, Waco

UTAH

Snowpine Lodge, Alta
Proposed La Quinta Inn & Suites
American Fork, American Fork
Proposed Fairfield Inn by Marriott, Blanding
Proposed Ski Village Powder Mountain, Eden

Proposed Hyatt Place, Kanab
La Quinta Inn & Suites Salt Lake City Layton, Layton
Motel 6 Salt Lake City South Lehi, Lehi
Proposed Hampton Inn & Suites, Logan
La Quinta Inn Salt Lake City Midvale, Midvale
Motel 6 Salt Lake City South Midvale, Midvale
Best Western Canyonlands, Moab
Studio 6 Salt Lake City Fort Union
Murray, Murray
Motel 6 Ogden Riverdale, Ogden
La Quinta Inn & Suites Orem University Parkway, Orem
Waldorf Astoria The Canyons, Park City
Brookfield Inn, Park City
The Canyons Ski Resort, Park City
Proposed Hotel at The Canyons, Park City
Proposed Upscale Hotel, Park City
DoubleTree by Hilton Hotel Salt Lake City Airport, Salt Lake City
La Quinta Inn & Suites Salt Lake City Airport, Salt Lake City
Motel 6 Airport West, Salt Lake City
Motel 6 Salt Lake City Downtown, Salt Lake City
Proposed 1 Hotel and Residences, Salt Lake City
Proposed Convention Center
Headquarters Hotel, Salt Lake City
Proposed Hotel Salt Lake City, Salt Lake City
Proposed Hyatt Regency, Salt Lake City
Proposed Inn at St. George, St. George
Motel 6 Salt Lake City North Woods Cross, Woods Cross
Proposed Hilton Garden Inn, Salt Lake City

VERMONT

Sugarbush Mountain, Sugarbush

VIRGINIA

Baymont Inn & Suites, Chesapeake
Proposed Hilton Garden Inn, Chesapeake
Holiday Inn Express Hotel & Suites, Emporia
Proposed Residence Inn, Fairfax
Super 8, Danville Marriott, Fairview
Suburban Extended Stay Hotel, Hampton
Courtyard by Marriott, McLean
Embassy Suites, Richmond

Suburban Extended Stay Northwest, Richmond
Proposed Hampton Inn, Springfield
Proposed Homewood Suites, Springfield
Proposed Westin Town Center, Virginia Beach
Fairfield Inn & Suites by Marriott, Williamsburg

WASHINGTON

Proposed AC Hotel by Marriott, Bellevue
Proposed Hotel, Bellevue
Proposed Hyatt Place Bellevue, Bellevue
Proposed Marriott Hotel, Bellevue
SpringHill Suites by Marriott Bellingham, Bellingham
SpringHill Suites by Marriott, Bothell
Proposed Mt. Rainer Resort at Park Junction, Elbe
Proposed Limited-Service Hotel, Lacey
Proposed Hampton Inn, Moses Lake
Proposed Hotel, Mount Vernon
Proposed Courtyard, Redmond
Proposed AC Hotel by Marriott, Seattle
Proposed AC by Marriott Northgate Mall, Seattle
Proposed Autograph, Seattle
Proposed Residence Inn by Marriott, Seattle
Proposed Tempo by Hilton Seattle, Seattle
Red Lion, Seattle
Residence Inn Bellevue, Seattle
Proposed Hotel, Shelton
Hampton Inn & Suites, Spokane Valley
Proposed Tru by Hilton
Vancouver/Camas, Vancouver
Residence Inn by Marriott Portland
Vancouver, Vancouver

WEST VIRGINIA

Comfort Inn West Cross Lanes, Charleston
Comfort Inn, Cross Lanes
Hampton Inn Morgantown, Morgantown

WISCONSIN

Wyndham Garden, Brookfield
Proposed Embassy Suites by Hilton Madison, Madison
Proposed Hilton Garden Inn, Madison
Proposed Hotel Palomar, Milwaukee
Proposed TownePlace Suites by Marriott, Superior
WYOMING
Hampton Inn & Suites Casper, Casper

Candlewood Suites, Cheyenne
 GuestHouse Inn & Suites, Cheyenne
 Hampton Inn, Cheyenne
 Hitching Post Inn, Cheyenne
 Holiday Inn, Cheyenne
 Lariat Motel, Cheyenne
 Alpenhof Hotel, Jackson Hole
 Proposed Autograph Hotel & Residences
 Jackson Hole, Jackson
 Proposed Pendry Hotel & Residences,
 Jackson
 Best Laramie Inn, Laramie
 Proposed Americas Best Value Inn,
 Wheatland

INTERNATIONAL

Proposed Resort, San Pedro, Belize
 Proposed Hotel at Red Mountain Ski
 Resort, Rossland, British Columbia
 Four Seasons Hotel, Mexico City, Mexico
 Radisson, Kitchener, Ontario
 Radisson, London, Ontario
 Radisson, Ottawa, Ontario
 Holiday Inn Airport, Toronto, Ontario
 Radisson East, Toronto, Ontario
 Proposed Full-Service Hotel, Panama
 City, Panama
 Proposed Select-Service Hotel, Panama
 City, Panama
 Frenchman's Reef and MorningStar,
 Marriott Beach Resorts, Charlotte
 Amalie, St. Thomas, U.S. Virgin Islands
 Proposed Hotel, University of Virgin
 Islands, St. Thomas, U.S. Virgin Islands
 Proposed USVI Hotel and Villas, St.
 Thomas, U.S. Virgin Islands
 Proposed Hotel, St. John, U.S. Virgin
 Islands
 Proposed Sporting Complex, St. Croix,
 U.S. Virgin Islands
 Proposed Ski Resort Rosa Khuta, Sochi,
 Russia

PORTFOLIO VALUATION

4 Hotels – Full-Service Resorts -
 California and Florida Locations
 5 Hotels – Southwest Texas Various
 Locations
 650 Extended-Stay Hotels, Various
 Locations
 354 La Quinta Hotels, Various Locations
 143 Tharaldson-Managed Hotels,
 Various Locations
 130 La Quinta Inns – Various Locations
 100 Ashford Properties – Various
 Locations

Great Wolf Lodge Portfolio – Various
 Locations
 Graduate Hotel Portfolio- Various
 Locations
 100 White Lodging-Managed Hotels,
 Various Locations
 64 Courtyard by Marriott Hotels,
 Various Locations
 13 Suburban Lodge Hotels
 Portfolio of 50 Courtyard by Marriott
 Hotels, Various Locations
 8 Motel 6 or Studio 6 Properties
 4 Motel 6 or Studio 6 Properties,
 Georgia/South Carolina
 5 Hotels for Broadshore Capital
 7 Under Canvas Hotels
 10 Full-Service Marriott or Hilton Hotels
 for Windsor Hospitality
 99 Ashford Hospitality Portfolio
 11 Hotel APF Portfolio
 Natson 35 Hotel Portfolio

SKI RESORTS – APPRAISALS OF SKI OPERATIONS

Mammoth Ski Resort, Mammoth Lakes,
 CA
 June Mountain Ski Resort, Mammoth
 Lakes, CA
 Steamboat Ski Resort, Steamboat
 Springs, CO
 Wolf Ridge Ski Resort, Mars Hill, NC
 Winter Park Ski Resort, Winter Park, CO
 The Canyons Ski Resort, Park City, UT
 Horseshoe Valley Ski Resort, Barrie,
 Ontario, Canada
 Proposed Ski Resort Rosa Khuta, Sochi,
 Russia
 Proposed Ski Resort and Waterpark,
 Leadville, CO
 Sugarbush Mountain Ski Resort,
 Sugarbush, VT

SKI RESORT VILLAGE DEVELOPMENT CONSULTING

Proposed Ski Resort Village Rosa Khuta,
 Sochi, Russia
 Proposed Powder Mountain Ski Resort
 New Village, Eden UT
 Mammoth Ski Resort Developable Sites,
 Mammoth Lakes, CA
 Mammoth Mountain Proposed Luxury
 Hotel Development, Mammoth Lakes,
 CA
 Palisades Ski Resort Proposed Luxury
 Hotel Development, Tahoe, CA
 Steamboat Ski Resort Proposed Village
 Expansion, Steamboat Springs, CO

Winter Park Ski Resort Proposed Village
 Expansion, Winter Park, CO
 Deer Valley Ski Resort Proposed
 Expansion and New Luxury Hotel
 Development, Park City, UT
 Big Bear Resort Complex Proposed Hotel
 Development, Big Bear, CA
 Proposed Hotel at Red Mountain Ski
 Resort, Rossland, British Columbia
 Proposed Village - Sugarbush Mountain
 Ski Resort, Sugarbush, VT

UNIVERSITY & COLLEGE CAMPUS HOTELS AND CONFERENCE CENTER – FEASIBILITY & CONSULTING ASSIGNMENTS

Proposed Campus Hotel – University of
 the Virgin Islands – USVI
 Proposed Campus Hotel and Conference
 Center – University of Colorado Boulder
 Proposed Campus Hotel – Denver
 University
 Proposed Texas A&M Campus Hotel and
 Conference Center
 Proposed Monmouth University Inn &
 Conference Center
 Proposed Georgetown University Hotel
 & Conference Center
 Proposed Hotel at the University of
 Oklahoma
 Proposed University of Iowa Hotel
 Proposed Nova University Academic
 Village Hotel
 Proposed Hotel – University of West
 Florida
 Proposed Hotel – Florida Atlantic
 University
 Proposed SpringHill Suites Denver –
 Metro State College
 Proposed Hotel Stanford University
 Proposed Marriott UNC- Charlotte
 Kellogg Hotel and Conference Center –
 Michigan State University

CONSERVATION EASEMENT & DONATION APPRAISALS AND HIGHEST AND BEST USE STUDIES

Luxury Hotel & Glamping Resort - Ribera
 Ranch – Sante Fe, NM
 Upscale Hotel - Tulsa Botanic Gardens –
 Tulsa, OK
 Mother Load RV Resort- Tulsa, OK
 Owasso Mixed-Use Development –
 Owasso, OK
 Upscale Resort - Burch Island, LA
 RV Resort – Tangipahoa Parrish, LA
 Senior Living Complex – Owasso, OK

***RV Park & Glamping Valuation &
Consulting***

*Portfolio of 8 KOA RV Resorts – CO, TX,
WA, OR, WY*

*Portfolio of 8 Under Canvas Resorts –
UT, CA, AZ, MA, MT*

Paws Up Resort, Greenough, MT

*El Capitan Canyon Glamping Resort –
Santa Barbara, CA*

*Proposed Camp Margaretville,
Auburndale, FL*

Proposed RV Park, Buda TX